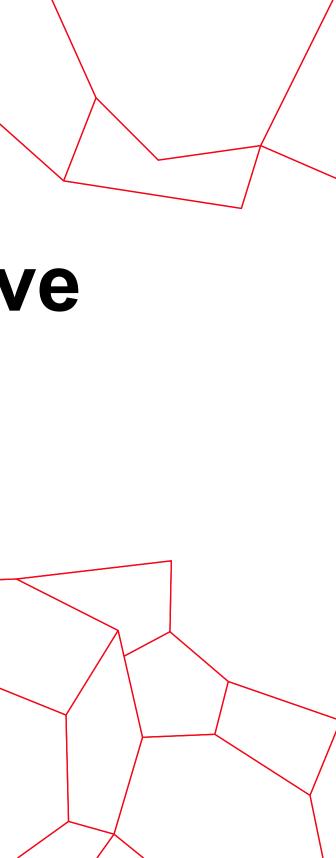
Johnson Johnson INNOVATION JLABS

JLABS: Building an innovative ecosystem

26 November 2019

Sharon Chan, DPhil, MBA, MPH Head JLABS @ Shanghai







More Than 130 Years: Creating Value Through Innovation

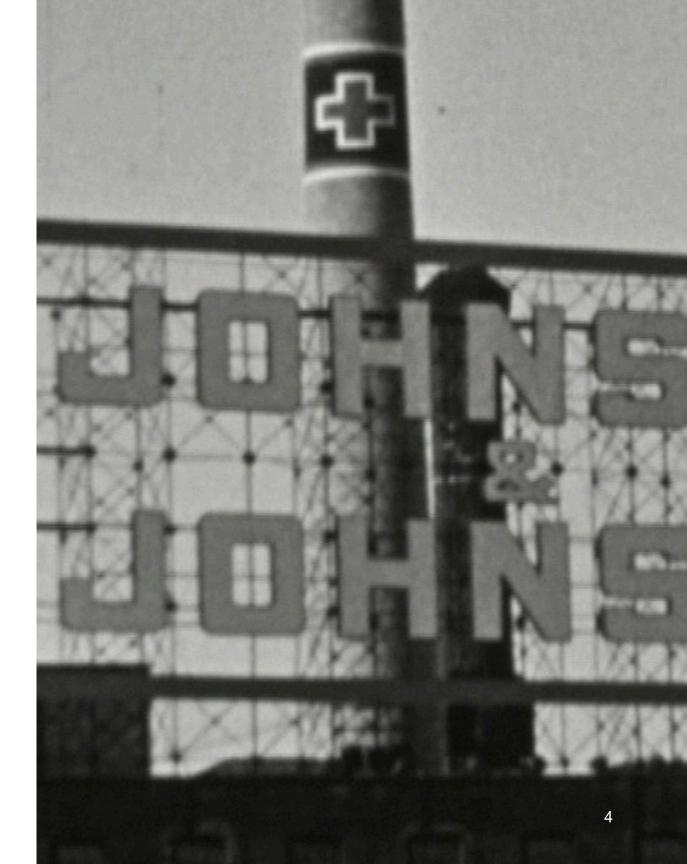
5 business segments

Over

250 operating companies

Selling products in more than

175 countries Over **130,000** employees worldwide



Johnson JLABS

Over 250 Operating Companies



Johnson JLABS

¥







Johnson Johnson VISION



5

Entrepreneurs are breaking barriers everyday

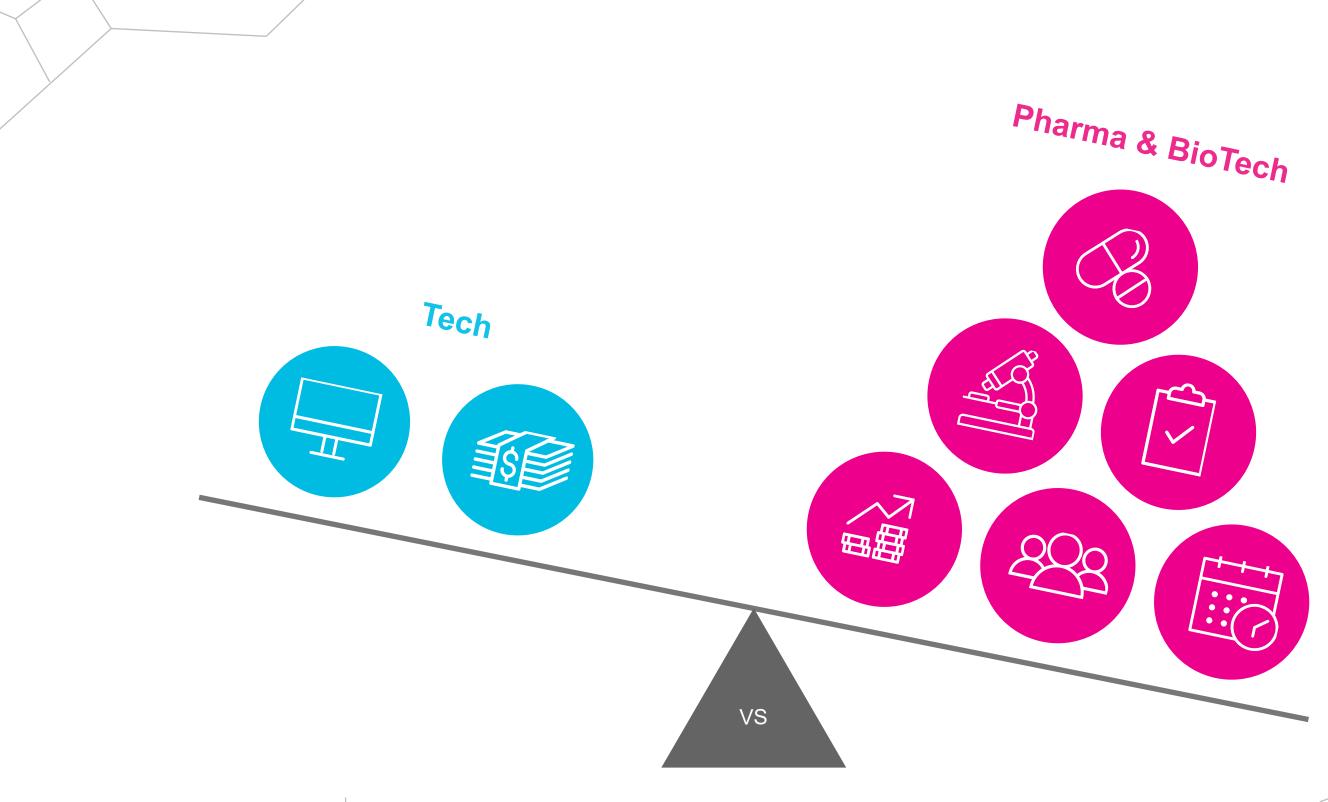








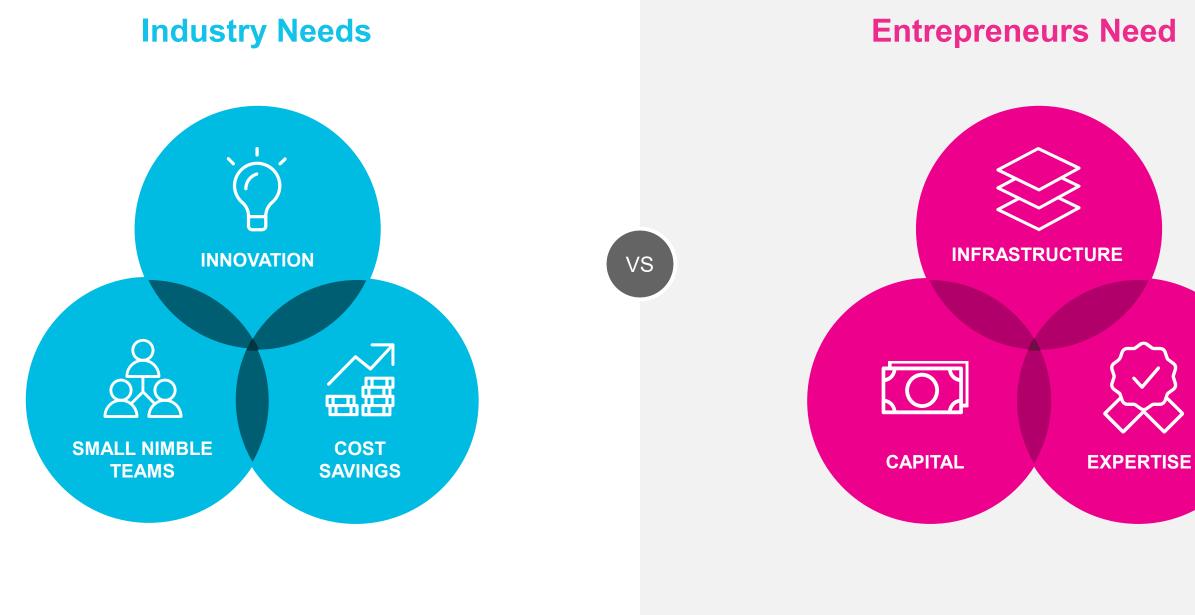




7

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We Need Each Other...



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Global External Innovation Ecosystem





SHANGHAI JLABS @ Shanghai June 2019



9



"

Innovation at Johnson & Johnson is about creating strong networks of people who can combine resources, ideas and technologies in a new way.

Paul Stoffels, MD Chief Scientific Officer

10

Comprehensive Global Solution to Support Innovation



JLABS

Life Science Incubators

- 13 sites across the globe
- 580+ Portfolio Companies
- >22% portfolio in discussions
- 135+ collaborations w/ J&J
- Engagement w/all sectors
 - Consumer health tech, medical devices and pharmaceutical

INNOVATION CENTERS

Full Deal Teams

- 4 Innovation Centers on 3 Continents
- Broad networks across region connecting innovation ecosystems into the central IC hub to create flexible collaborations
- 400+ deals done over the past six years
- >\$1B deployed since 2013

JJDC

J&J's Internal Venture Fund

- 45+ years of strategic healthcare investing
- Partnership w/ Innovation Centers to form new companies on rise
- \$450M in 2018

JANSSEN BUSINESS DEVELOPMENT



Late Stage Deals

 Works w/ established biotech and pharma companies at all stages of development

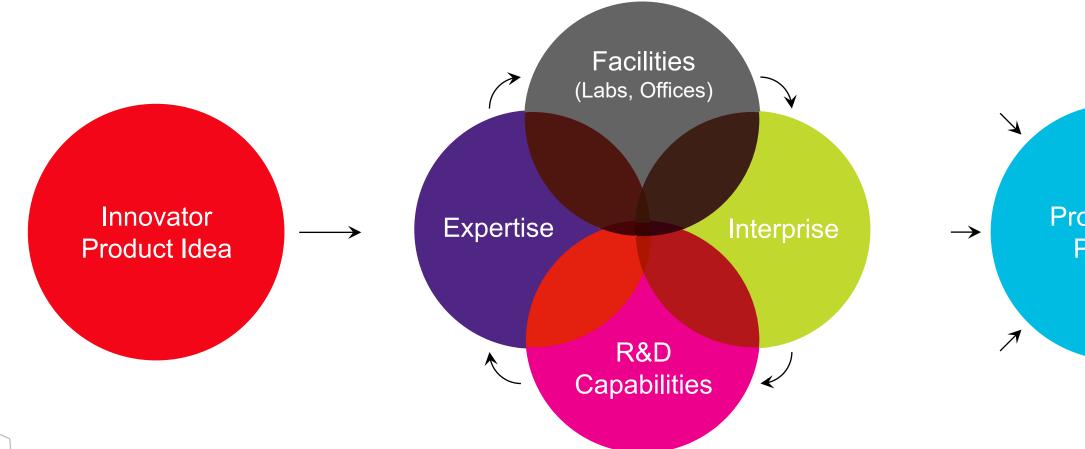
 Supports mid- and late-stage deals from any source

Licensing and M&A Expertise

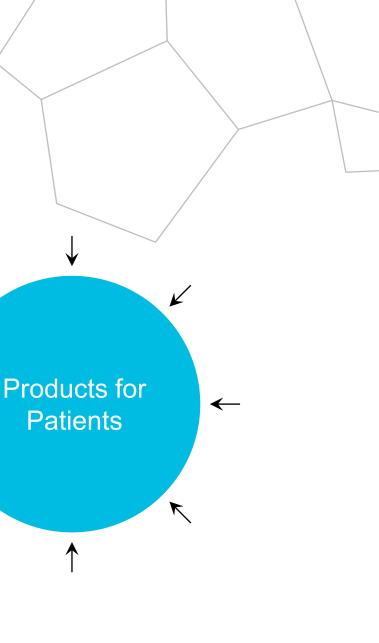
Alliance Management

 44+ years of leading licensing and M&A deals driving R&D portfolio

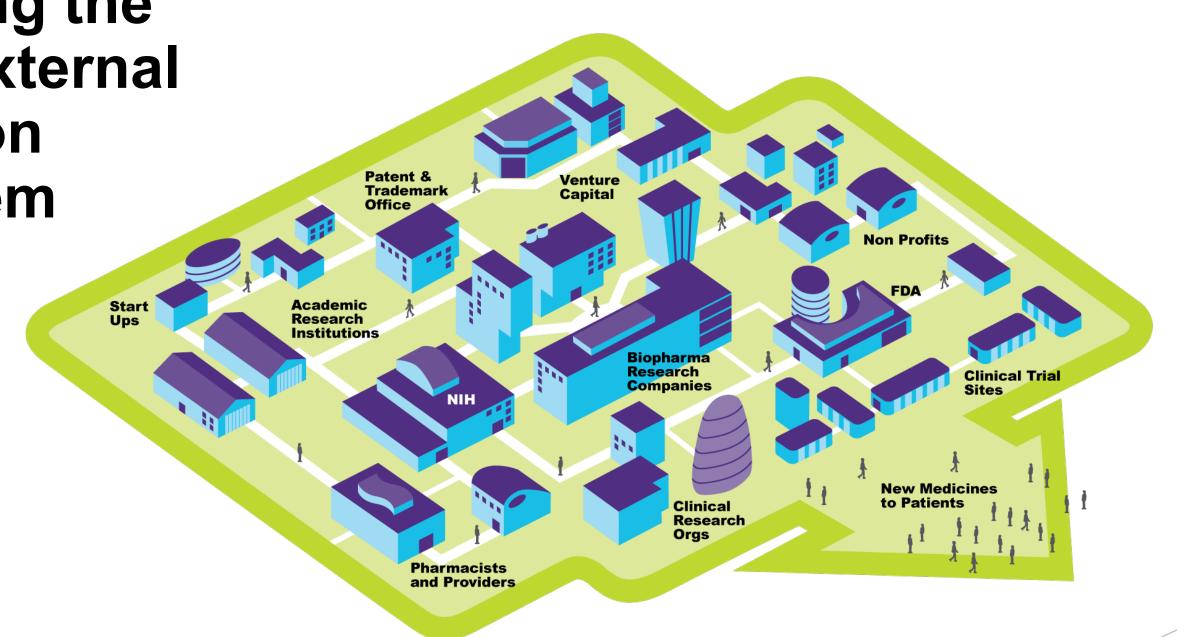
We Form Value Generating **Collaborations**



Advancing innovative products by **ENABLING** access to a full range of incubation 'ingredients' supplied by network of strategic partners



Navigating the Global External Innovation Ecosystem



Pharmaceuticals



Rheumatoid Arthritis

Psoriasis

• Inflammatory **Bowel Disease**



- Hepatitis
- Respiratory Infections

Oncology

- Prostate Cancer
- Lung Cancer

• Hematologic Malignancies



Neuroscience

- Mood Disorders
- Alzheimer's Disease

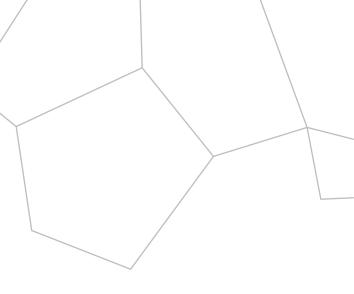
Cardiovascular & Metabolism

- Diabetes
- Thrombosis



Pulmonary Arterial Hypertension

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Medical Devices

♡ Cardiovascular

- Atrial Fibrillation
- Structural heart conditions

Obesity

- More durable interventions
- Prevent or reduce morbidities

Since Solution Steeporosis Steeporosis Steeporosis

- Minimize osteoporosis fracture rate
- Improve healing

[°] Surgical Oncology

- Improved treatment options
- Minimally invasive procedures

ුර් Osteoarthritis

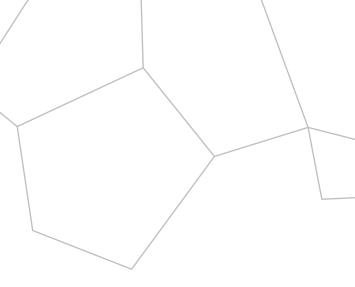
- Early interventions
- Better surgical outcomes

ooo Other

- Vision Care
- Diabetes

- 3D Printing
- Digital Surgery

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nting Surgery

Consumer Health



- Healthy Sleep Habits Safe Bug Care Products
- Massage and Sensory Enrichment

Oral Care

- Enamel Repair
- Microbial Control for Prevention of Oral Conditions
- Functional Barriers for Tooth Protection

Environmental Skin

Protection

- Whitening Technologies
- Oral Health Diagnostics

Feminine Care

Novel Solutions for Feminine Hygiene

- **Beauty**
 - Healthy Skin
 - Therapeutic Hair Care

युङ्धे रि OTC

• Pain

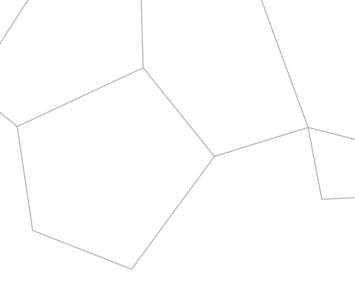
- Digestive Health



Compromised Skin

- Bug Bites, Burns, Cracked Skin
- Infection Reduction, Protection
- Accelerate & Monitoring Healing

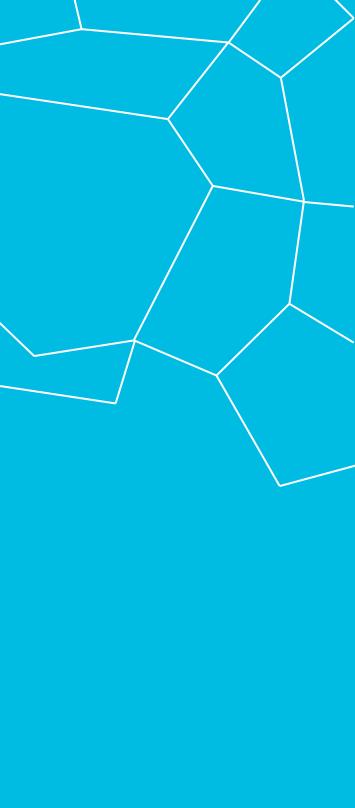
(ohmon + (ohmon innovation | JLABS



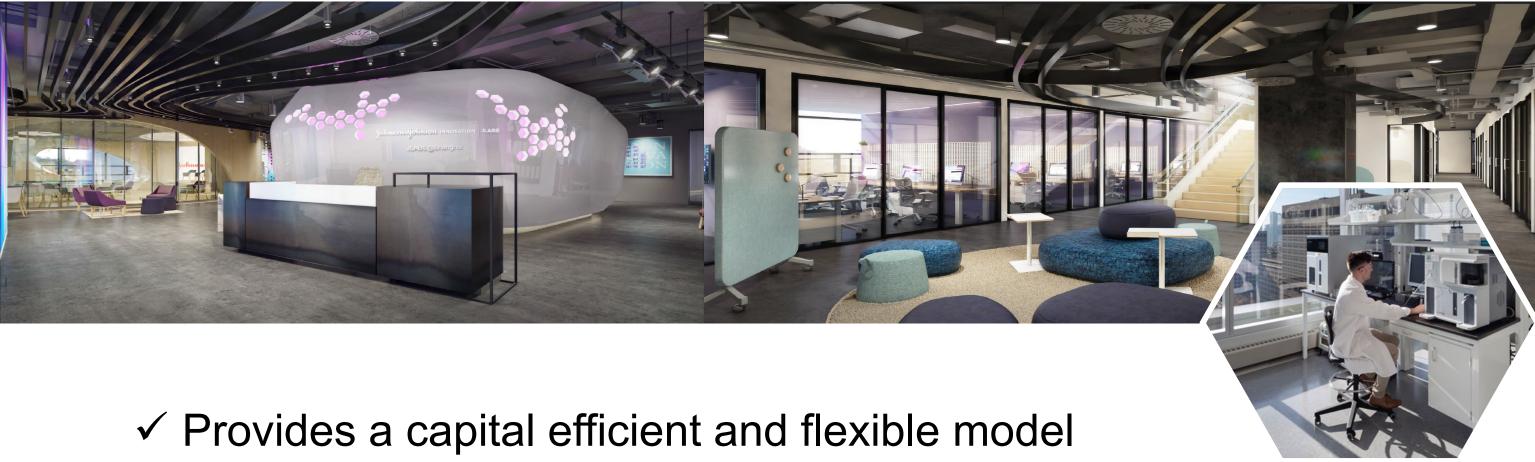
• Allergy Smoking Cessation

Catalyzing Innovation to Deliver Transformational Solutions to People Globally

Johnson Johnson innovation JLABS



JLABS – a "no-strings attached" incubator



- \checkmark Co-working space that have offices as well as labs



JLABS @ Shanghai Opened 27 June 2019



WET LABS & PRIVATE OFFICES

OPERATIONAL MANAGEMENT

JULIALL

EQUIPMENT & STORAGE



Investor Hub



The Future – Powered by JJDC

With the commitment and backing of JJDC, Investor Hubs are launching across all JLABS locations. The power of JJDC is bringing along investors of all types and focuses – unlocking unlimited potential for JLABS portfolio companies. We started with one in Toronto and now have more than **125+ investor groups** across North America! JJDC will be a physical presence, fostering mentorship and investment for JLABS portfolio companies, bringing along an extensive network of syndicate investors.

JJDC is the strategic venture arm of Johnson & Johnson, they invest across all sectors and at all stages, from seed-level start-ups to Series B and beyond.



JPALS

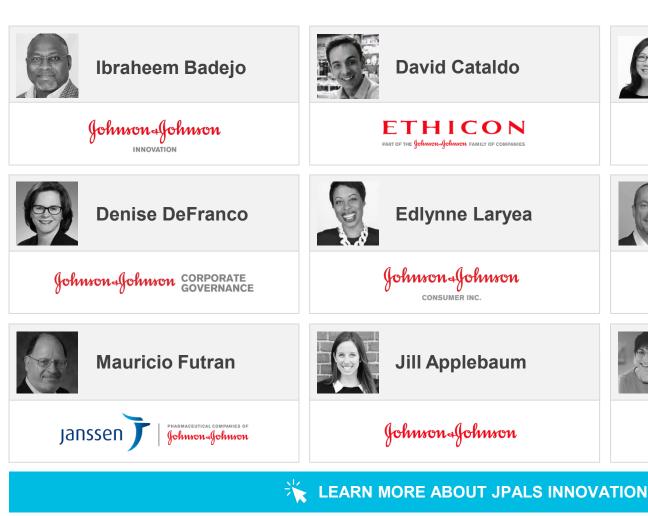
Access to expertise, mentorship and connections to support your growth

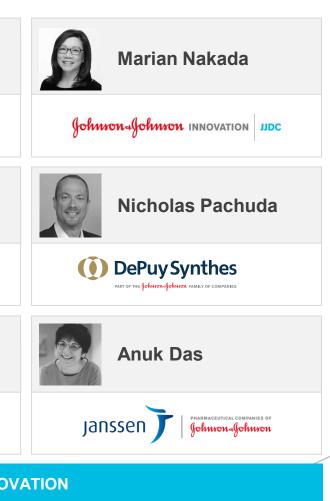


Powered by Johnson & Johnson experts

JLABS residents and alumni have access to a wealth of Johnson & Johnson internal expertise in pharmaceuticals, medical devices, consumer products and cross sector initiatives through the JPAL program. JPALS provide resident companies with a forum to explore potential areas of partnership within Johnson & Johnson, as well as mentorship, coaching and contacts to support their growth.

230+ JPALS at 40 Locations





Resource Hub

Big company benefits for small companies



Powered by JLABS Partners

Support for small companies comes in many different forms. At Johnson & Johnson Innovation, JLABS we work with external partners to provide a strong community of resources for our residents. This network is strengthened by our internal procurement team who is leveraging the J&J network of external providers, to help deliver benefits that reduces costs, increases access and improves knowledge of the residents.

The Resource HUB serves as a key center to connect preferred providers to JLABS companies.



- Human Resources
- Lab Supplies
- Equipment
- IT Support
- Financial Services

- And...

 Web Services Compound Libraries Insurance Relocation Services

Funding Opportunities

Access to expertise, mentorship and connections to support your growth

☆ 180 Investor Events Facilitated by JLABS

1,900 Investor Meetings Facilitated by JLABS



abbvie

VENTURE INVESTING AT ABBVIE

BILL& MELINDA GATES foundation



FORBION Capital Partners illumina 🥂 VENTURES™









MEET



(Johnson (Johnson INNOVATION JLABS





24

Programs

Capacity building and connections for early stage companies



JLABS Programs

Programs at JLABS provide an experience beyond the bench for scientists and entrepreneurs. Our programs allow JLABS residents, alumni, and the innovation ecosystem to make connections and gain valuable insights through workshops, networking events, access to J&J experts, and more. Programs include:

- Funding Series
- Science First
- Educational Workshops
- Health Tech @ JLABS
 Programming

- Meet with...
- Networking Events
- Community Engagement
- Lunch & Learns









Webinars

Capacity building and connections for early stage companies



JLABS Webinars

Our Webinar series will add to our already robust programs that seek to provide quality learning opportunities to bridge knowledge gaps, connect innovators with potential partners, empower resident companies to succeed, and ultimately accelerate breakthrough solutions to the significant healthcare challenges faced today.

- Educational Workshops
- Science First
- Operations Workshops
- Getting ready for investment
- Sector specific
- Johnson & Johnson specific sessions

What to Expect



Sign up

Signing up for our Webinars is as easy as registering for any JLABS event and is available as an alternative to in-person attendance on Eventbrite.



Stream

Lower costs to stream vs. in-person attendance.



Ο

Record

If the time of the live event doesn't fit your schedule, by registering for the Webinar, you'll receive a recording of the event to view at your convenience.

Health Tech @ JLABS



Catalyzing Health Tech Companies:

- Convergence of the health care and technology industries is under way...Health Tech @ JLABS can help entrepreneurs navigate this new paradigm
- Provide unique insights on consumer, payer and provider pain points that health tech entrepreneurs may encounter
- · Mentorship, tailored programs, healthcare partner and aligned industry meetings, health tech experiences and leadership development for health tech companies in the following categories.



```
Mobile Wellness
Management
```



Engagement with the Patient Consume



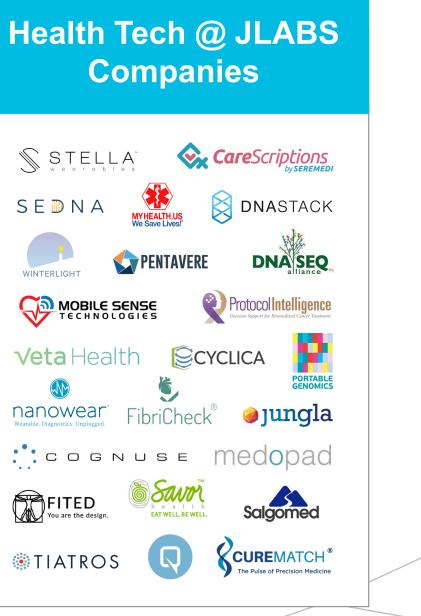
Disease Interception and Prevention



Smart Devices for Therapy Delivery



Healthy Aging

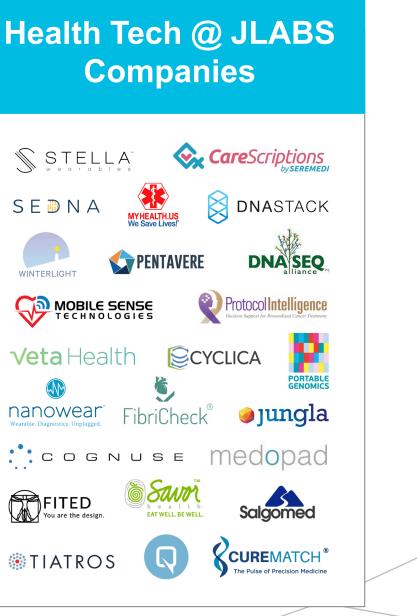
















Small Companies **Get Big** Company **Benefits**

Activating Collaborative Local Ecosystems building a coalition of academic institutions, hospitals & industry organizations

Centralized Infrastructure

providing core capabilities so innovators can dedicate precious capital to the science

Educational Programming

building skills, knowledge & networks to empower and enable the local innovation community

Assets & Experts providing big company support **Funding Series** connecting capital with innovators to increase the volume and velocity of deal flow

Cross-Sector Focus products

Branding a Leading Cluster utilizing corporate resources to brand, launch & promote a region's innovation

No Strings Attached promoting open innovation to support entrepreneurs build equity and value

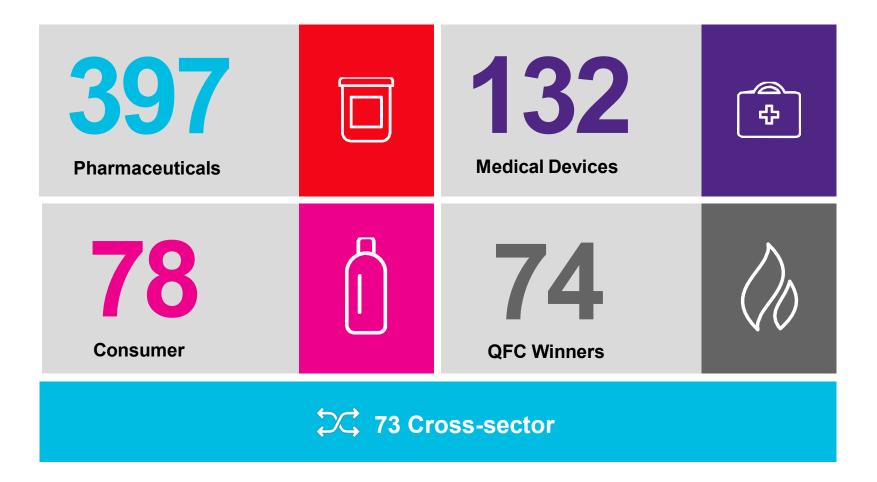


building an environment for solutions not just

Global Portfolio



Total Portfolio Companies



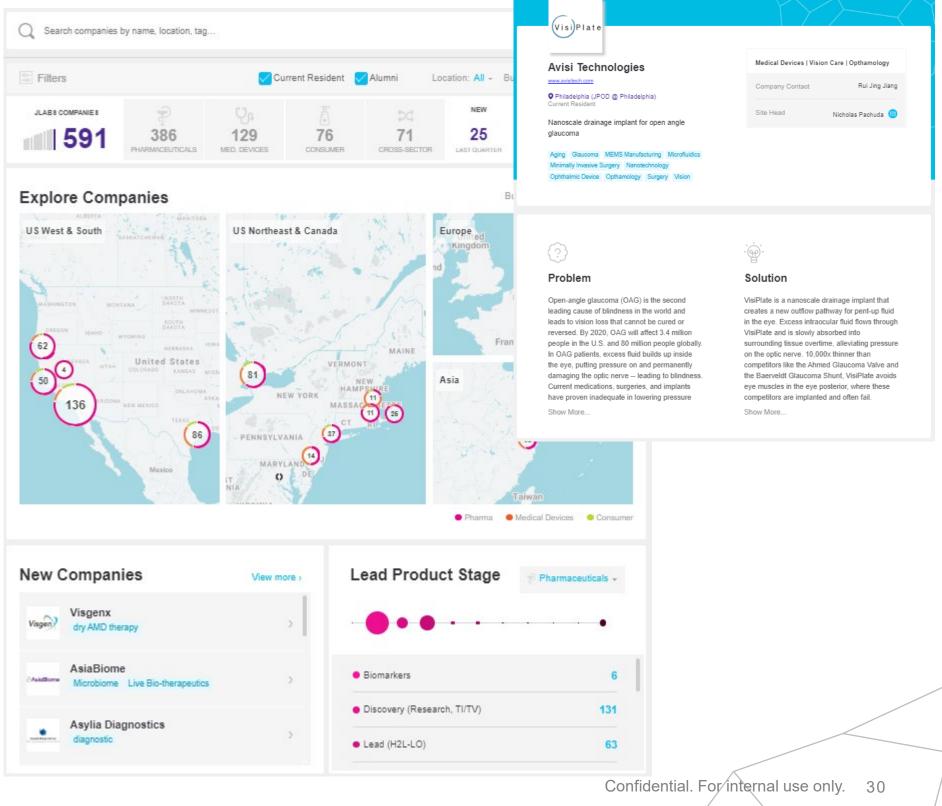
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JLABS NAVIGAT9R

The entire JLABS portfolio at your finger tips

- Customized solution for you to search ٠ & find the JLABS companies that are working in your areas of interest
- Have all of the information at your • fingertips to be able to connect with them.

https://jlabs.jnjinnovation. com/JLABSNavigator#/







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YEARS OF innovation

When we say "No Strings Attached" we mean it. JLABS companies have done deals with...

- ORBIMED
- BRISTOL-MYERS
- SQUIBB • PFIZER
- SAM VENTURES
- SR ONE
- SOFINNOVA

- GOOGLE VENTURES
- AMGENABBVIE
- ATLAS VENTURES
- MRM
- ARCH VENTURES
- VERSANT VENTURES



Secured collectively, by JLABS companies

Through financing and strategic relationships

Investor facilitate

CELGENE

MERCK

NOVARTIS

THIRD ROCK

POLARIS VENTURES

Investor events facilitated by JLABS

S 1900

Investor meetings facilitated by JLABS

- BAYER
- ILLUMINA
- DRAPER FISHER JURVESTON
- KLEINER PERKINS CAUFIELD & BYERS



JLABS companies are *moving and shaking with:*

23 IPOS acquisitions Of the alumni companies who responded to our survey

ARE STILL IN BUSINESS OR HAVE BEEN AQUIRED

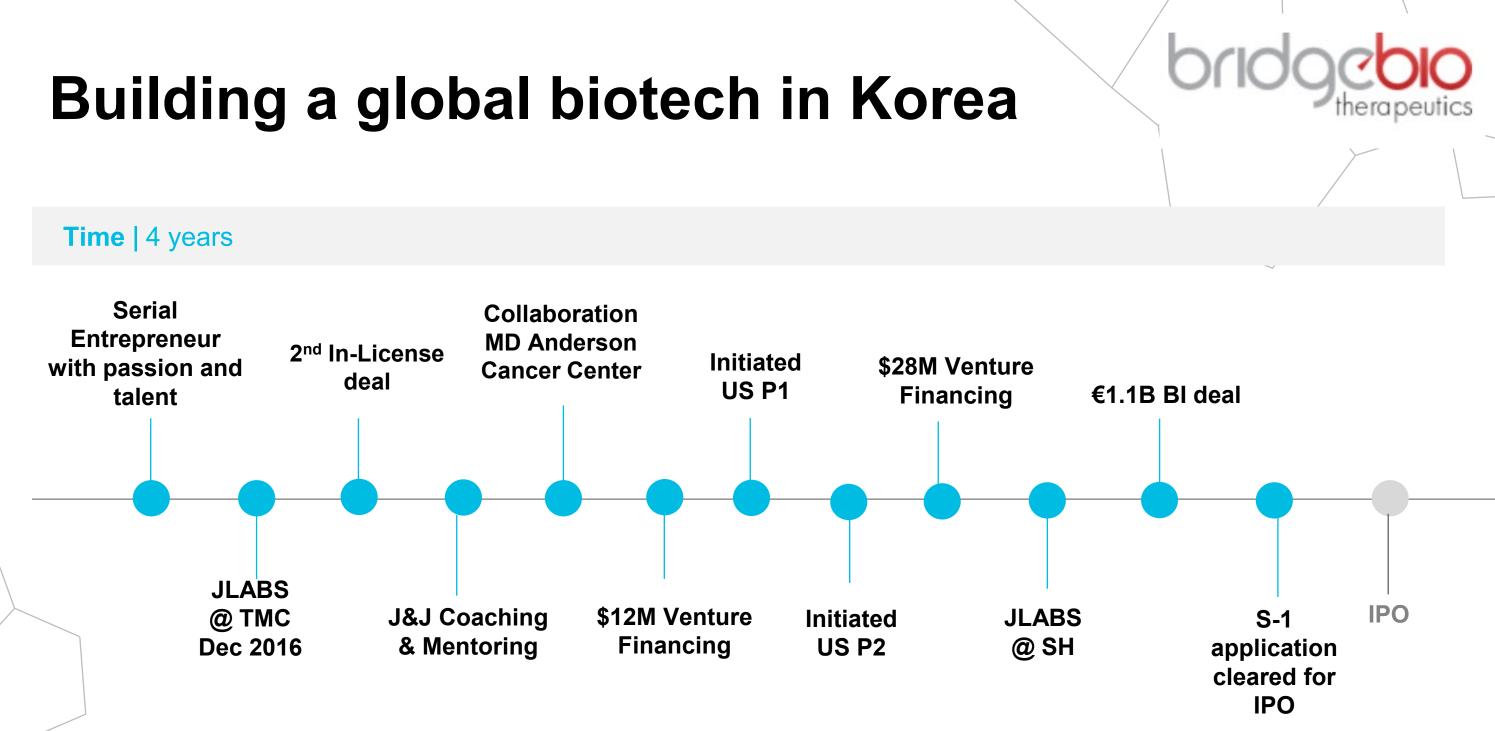
Here's how their teams have grown:

133 JLABS Companies Executing deals with members of the **JOHNSON & JOHNSON FAMILY OF COMPANIES**

378 165 **STARTED GRADUATED**

(Johnson 4 Johnson INNOVATION JLABS

CURRENTLY





Get started fast without significant funding





Get to go/no-go decisions sooner



Better bottom line

Johnson Johnson innovation JLABS

Know-how & connections to be partner ready

for investors



Thank You



Sharon Chan DPhil, MBA, MPH Head of JLABS @ Shanghai schan43@its.jnj.com